



OFFICE OF THE SECRETARY OF DEFENSE WASHINGTON 25, D. C.

23 November 1960

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MEMORANDUM FOR MR. SAUNDERS, CHAIRMAN
COST ESTIMATES COMMITTEE
CENTRAL INTELLIGENCE AGENCY

SUBJECT: Recommended Cost Factors to be Utilized by Committee

Attached hereto are cost factors which the DOD members are using in developing annual average salary costs for our report.

It occurred to me that perhaps serious consideration should be given by the rest of the community in using these same figures. Should you agree will you be kind enough to provide the non-Defense members with these data.

l Incl a/s

HOWARD E. BARKEY

Defense Alternate Member

Office of Special Operations, OSD

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